ANNUAL FINANCIAL REPOR' ANNUAL PROGRAM REPORT, FINANCIAL AUDIT REPORT INTRODUCTION FOR FINANCIAL REPORTING IN UTAH

November 2011

What are the primary reports to comply with Financial Reporting requirements for Utah LEAs?

- 1) Annual Financial Report (AFR) the AFR utilizes the modified accrual basis of accounting to present revenues and expenditures by Fund, Function, and Object.
- 2) Annual Program Report (APR) the APR utilizes the modified accrual basis of accounting to present revenues and expenditures by Program and Object.

What are the primary reports to comply with Financial Reporting requirements for Utah LEAs?

3) The Financial Audit Report aka Comprehensive Annual Financial Report (CAFR); Financial Statements; Audited Financial Statements; the "Financials" etc... - The Financial Audit Reports are required by statute and consist of financial statements that have been externally audited and prepared using the accrual basis of accounting in addition to other letters and reports required by statute.

What are the components in Financial Reporting for Utah LEAs? A four dimensional reporting system.

- 1) Funds
- 2) Programs
- 3) Function Classification
- 4) Revenue and Objects of Expenditure

What are the primary challenges in properly accounting for LEA financial activity?

Planning, implementing, and operating a robust accounting system and internal controls that can track balances, revenues and expenditures across all four dimensions of the reporting system.

Components in Financial Reporting for Utah LEAs

Funds – For governmental entities to ensure the proper segregation of resources and to maintain proper accountability, the accounting system should be organized and operated on a fund basis. Each fund is a separate fiscal entity and is established to conduct specific activities and attain objectives in accordance with statutes, laws, regulations, and restrictions or for specific purposes.

Charter Schools – only have three dimensions because they are organized as nonprofit corporations:

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Programs – A program is a plan of activities and procedures designed to accomplish a predetermined objective or set of objectives.

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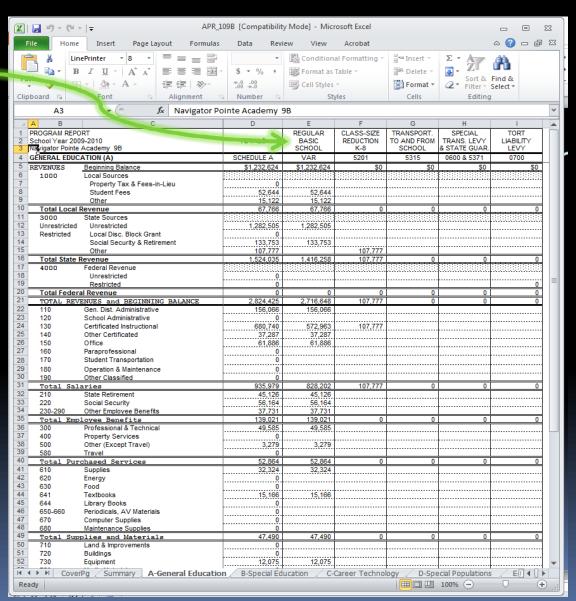
Programs – By State and Federal statute, most categorical program funds must be tracked thoroughly and expended solely for the program objectives.

Revenue Classification – these classifications are for recording revenue and other receivables from Local, State, and Federal sources.

Functions – the Function describes the activity for which a service or material object is acquired. There are five broad areas: instruction, support services, operation of non-instructional services, facilities acquisition and construction, and debt service.

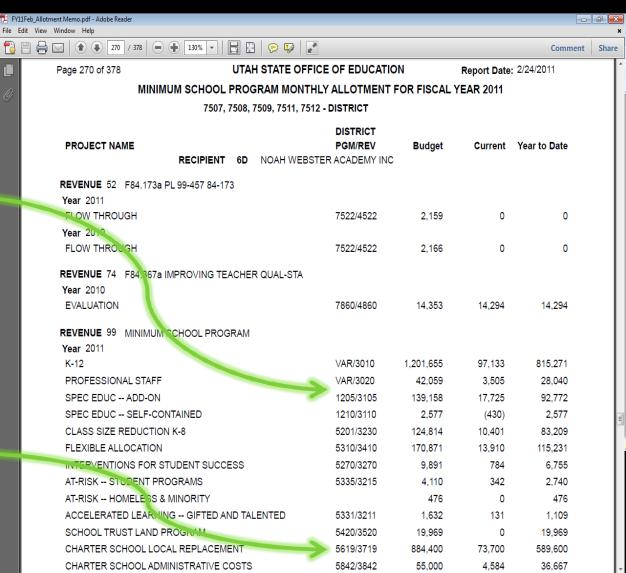
Object Codes or Objects of Expenditure — These codes are used to describe the service or commodity obtained as the result of a specific expenditure. Each classification is presented by a code number followed by a description. There are nine major object categories - 100 thru 900.

USOE Programs
- USOE Chart
of Accounts
(COA)



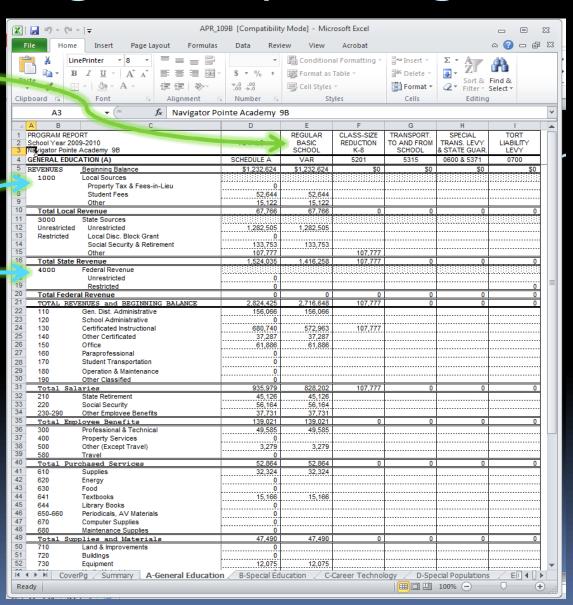
USOE Programs
APR Program
Codes match
the Program
Codes on the
Allotment Memo

- 1) VAR
 indicates
 General
 Regular
 Basic
 School
 Program
- 2) All other numbers are categorical programs



USOE Programs
- USOE Chart
of Accounts
(COA)

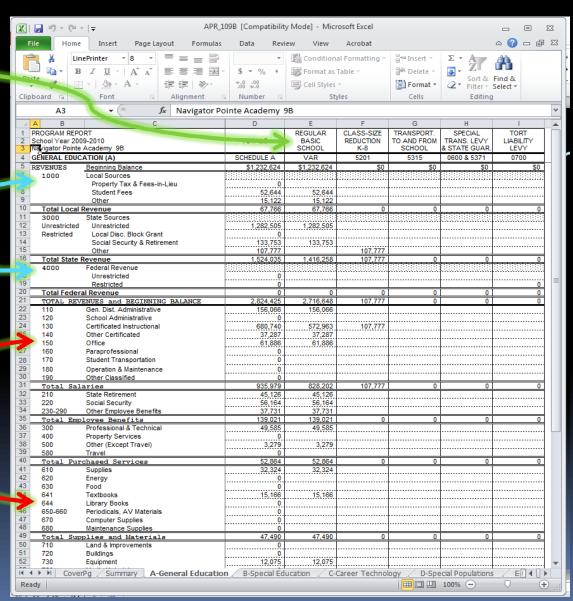
USOE Revenue ← Codes – USOE ← COA



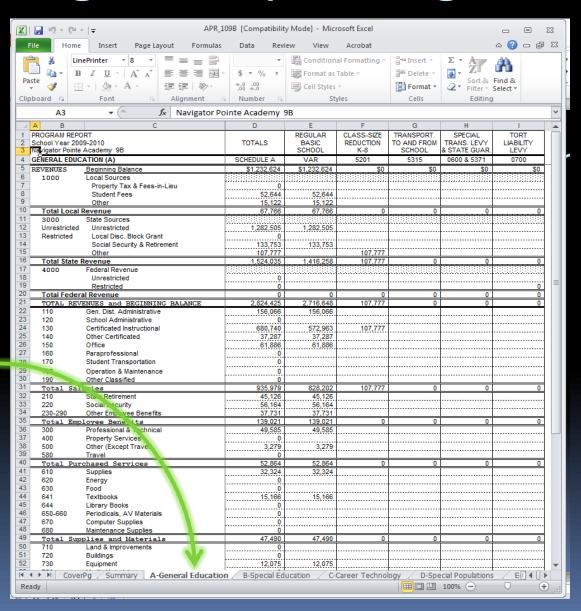
USOE Programs
- USOE Chart
of Accounts
(COA)

USOE Revenue ← Codes – USOE ← COA

USOE Objects
of Expenditure
- USOE COA



Major Program
Categories are
Delineated by
the tabs

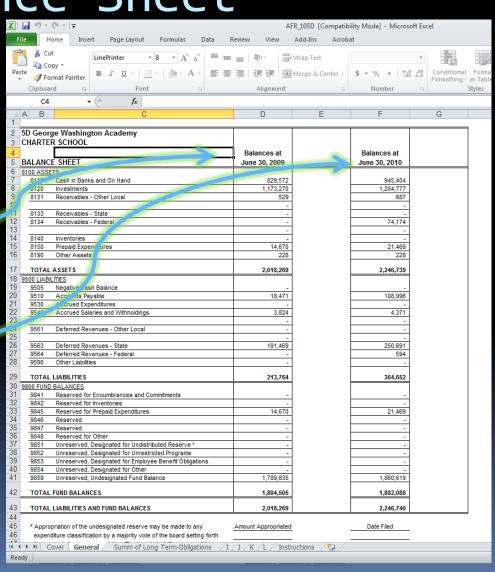


Each major
program
category tab
has a column
for individual
detailed
program
financial
reporting

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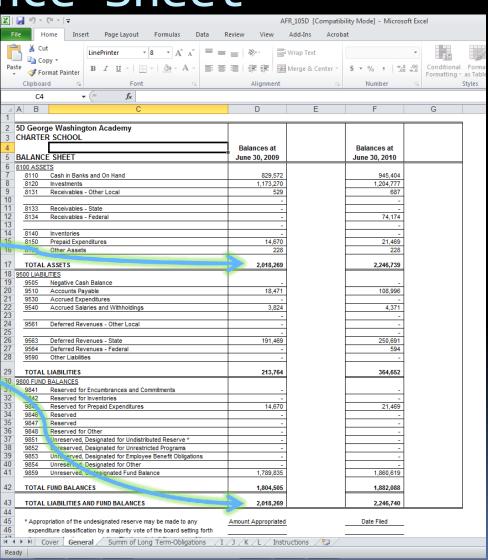
AFR - Financial Reporting Balance Sheet

The AFR
Balance Sheet
Includes a
column for the
prior year and
the current
year for each
Fund.

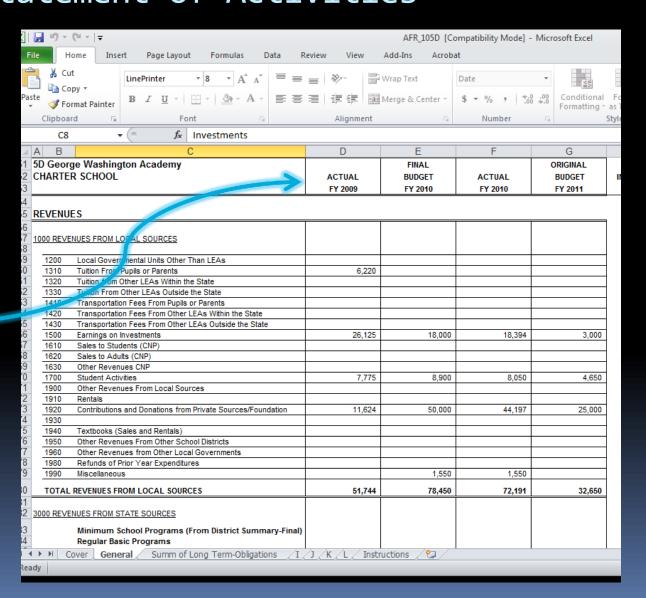


AFR - Financial Reporting Balance Sheet

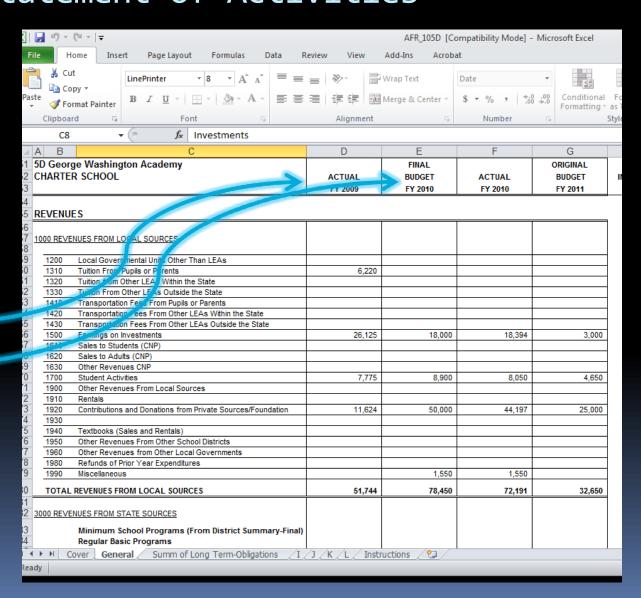
Please insure your Balance Sheets actually balance!



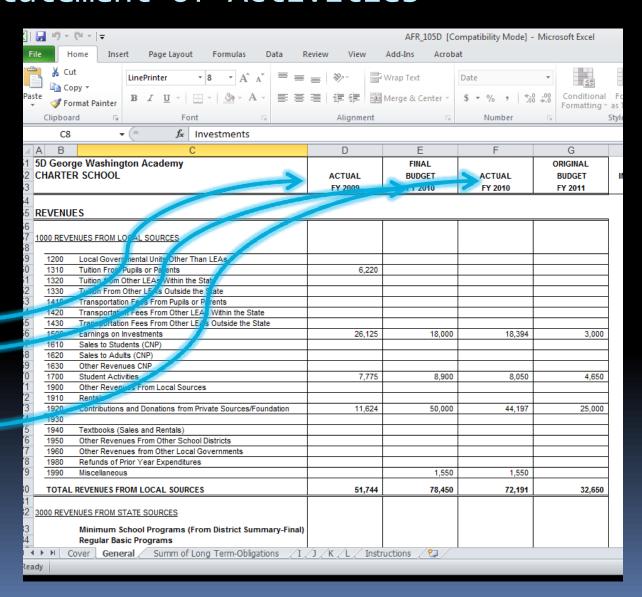
Note the Statement of Activities includes columns for: A. Prior Year



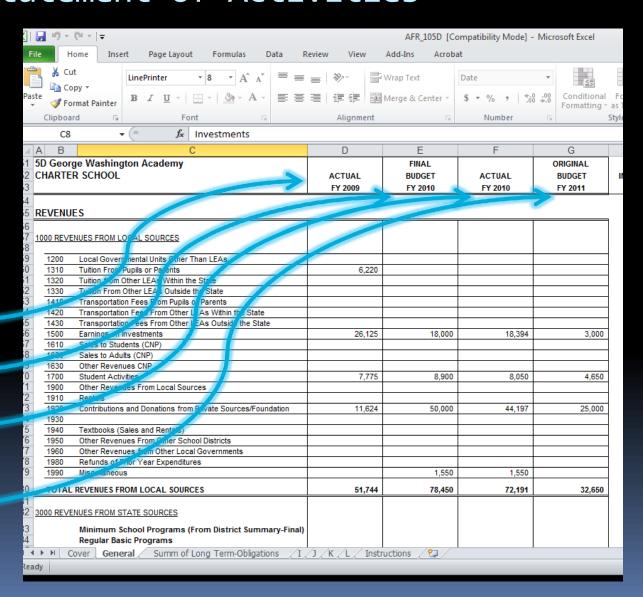
- A. Prior Year
- B. Current _____ Year Budget



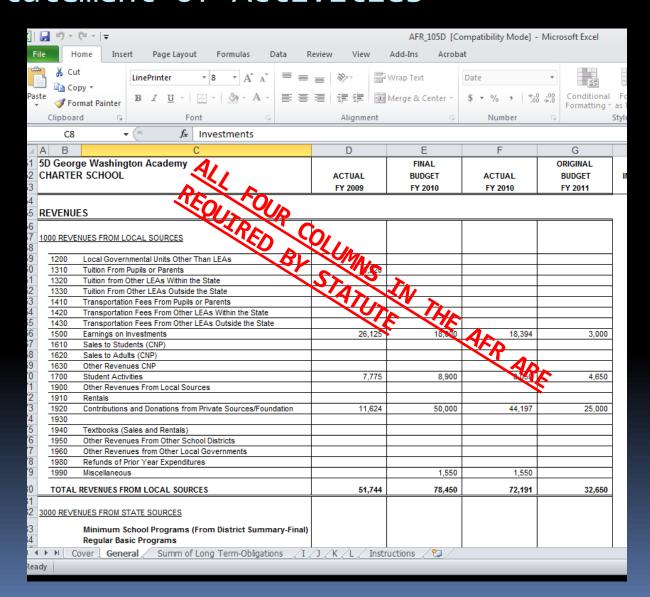
- A. Prior Year
- B. Current —— Year Budget
- C. Current
 Year Actual



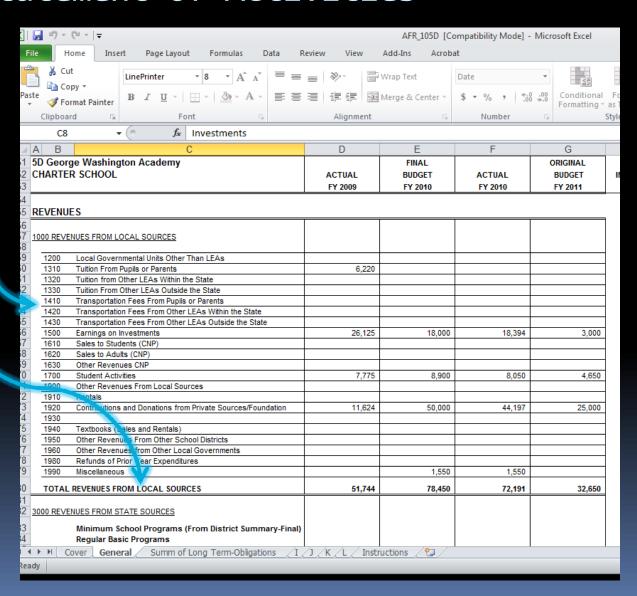
- A. Prior Year
- B. Current Year Budget
- C. Current ____ Year Actual
- D. Next Year
 Budget



- A. Prior Year
- B. Current Year Budget
- C. Current
 Year Actual
- D. Next Year Budget



Input Revenue according to Local, State, and Federal Revenue Codes

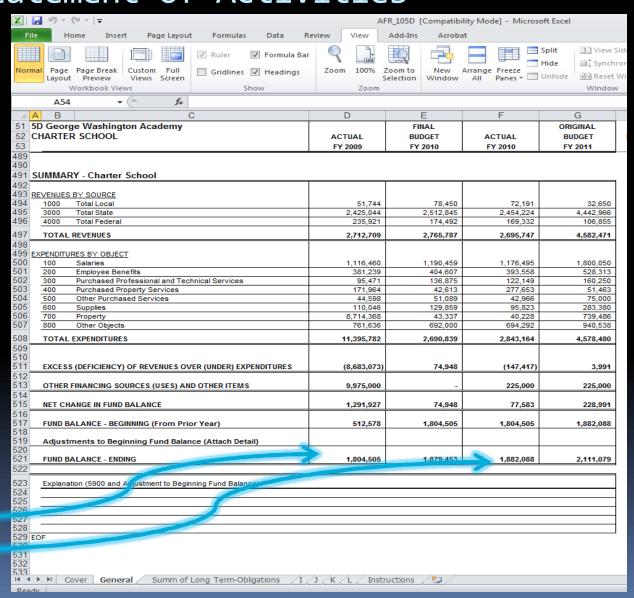


Input
Expenditures
according to:

- A. Function
- B. Object of ____ Expenditure

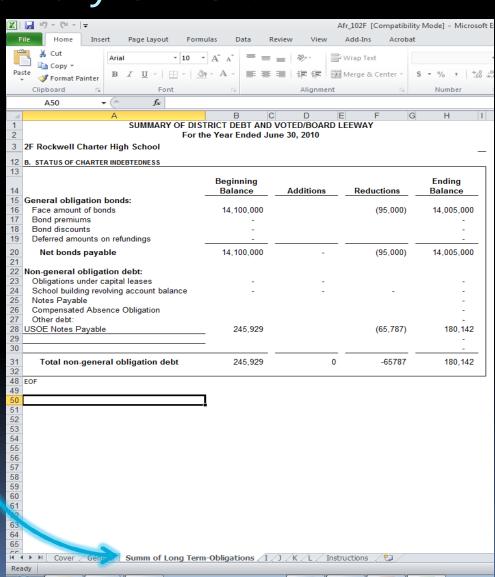
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Make sure the ending balance on the Statement of Activities at the bottom BALANCES with the fund balance on the Balance Sheet at the top in the prior and current year.



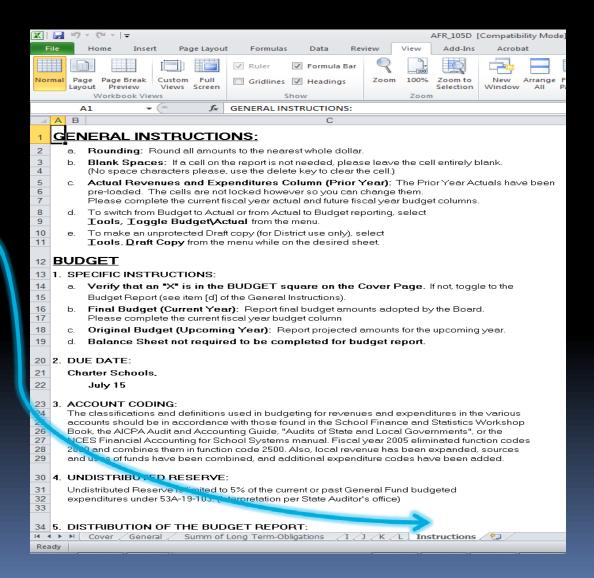
AFR - Financial Reporting Summary of Debt

Summary of
Long Term
Obligations —
a simple
spreadsheet to
reflect
changes in
long term
liabilities.



AFR - Financial Reporting Summary of Debt

Both the APR and AFR have an instructions tab providing more detail on the preparation of each.



Around winter time – LEA publishes Request for Proposal (RFP) for external auditing services from qualified auditing firms.

The contract can last as long as the LEA desires. However, if the same auditor is utilized for a long time, best practice would suggest the external auditor rotate personnel assigned to the audit on a periodic basis.

The most important consideration is to find an external auditor that will fully comply with the State of Utah Legal Compliance Audit Guide and all Federal requirements.

Around March or April – LEA selects an external auditor and awards contract.

May - external auditor performs audit procedures at schools and/or programs..

July – LEA completes reconciliations and closes accounting books; prepares and remits following year's AFR Budget document to USOE and State Auditor.

July to August – external auditor performs the external audit.

September - LEA prepares AFR and APR with advice and counsel from external auditor.

November - LEA issues Financial Audit Report.

Note: If the data entered into the APR or AFR form from the LEA's accounting system has errors, imbalances, or other problems, those issues will cause reconciliation problems at the USOE. These problems will become your problems:

Note: If the data entered into the APR or AFR form from the LEA's accounting system has errors, imbalances, or other problems, those issues will cause reconciliation problems at the USOE. These problems will become your problems:

Garbage In, Garbage Out

It is vital that a robust monitoring system and process is put in place at each LEA to insure:

- Periodic reconciliation of all Balance Sheet accounts;
- 2) Budgetary controls for every Program.

Periodic reconciliation of all Balance Sheet accounts:

- 1) Bank, investment, and other liquid asset accounts
- 2) Purchasing cards
- 3) Inventory
- 4) Other liability accounts
- 5) Fund balances modified accrual and accrual

Budgetary controls:

By statute, at least on a monthly basis Budget to Actual revenues and expenditures for the School should be reviewed by the Business Administrator with the School Director and Board.

Budgetary controls by Program:

At least on a monthly basis Budget to Actual revenues and expenditures by Program should be reviewed by the Business Administrator with each Program director.

Proper and periodic Reconciliation and Budgetary Controls will reduce audit findings, shorten the audit engagement, and help avoid fraud, waste, and abuse.

After submission of the Financial Audit Reports by the LEAs, the USOE will attempt to reconcile the Financial Audit Reports against the AFRs and APRs signed by the LEA to determine if there are discrepancies.

If there are discrepancies, additional follow up may be necessary between the USOE and the LEA's External Auditors.

If there are discrepancies, additional follow up may be necessary between the USOE and the LEA's External Auditors. This may result in the LEA incurring additional external auditing fees.

If the discrepancies are serious and/or the LEA fails to make the necessary corrections immediately, MSP funding could be withheld for failure to report per

What is the primary challenge in properly accounting for LEA financial activity?

Planning, implementing, and operating a robust accounting system and internal controls that can track balances, revenues and expenditures across all four three dimensions of the reporting system.

Deadlines for Submission

- A. July 15 Annual Financial Report (AFR) Budget — Statutory
- B. October 1 Annual Financial Report (AFR) and Annual Program Report (APR) Statutory
- C. November 1 Negotiations Report Statutory
- D. November 30 Financial Audit Report
- E. November 30 Single Audit Report if applicable

Report Submission Tracking

The School Finance Section maintains a public report to track the submission of financial and other reports for each LEA online located at:

http://www.schools.utah.gov/finance/Quick-Links.aspx

The AFRs and APRs that have been successfully reconciled against the Financial Audit Reports will be utilized to prepare the State Superintendent's Annual Report, other Annual Summaries, Federal reports, Legislative reports, and other Stakeholder summaries.

References

1) Allison, G.S., Honegger, S.D., and Johnson, F. (2009). Financial Accounting for Local and State School Systems: 2009 Edition (NCES 2009). National Center for Education Statistics, Institute of Education Sciences, U.S. Department of Education. Washington, DC.

References

1) Allison, G.S., Honegger, S.D., and Johnson, F. (2009). *Financial Accounting for Local and State School Systems: 2009 Edition* (NCES 2009).

Beg, Borrow, Steal, or otherwise Acquire
One of These; Please!

References

1) Allison, G.S., Honegger, S.D., and Johnson, F. (2009). *Financial Accounting for Local and State School Systems: 2009 Edition* (NCES 2009).

Beg, Borrow, Steal, or otherwise Acquire
One of These; Please!

Then actually read it!

An online version of *Financial Accounting for Local and State School Systems: 2009 Edition* (NCES 2009) can be found at:

http://nces.ed.gov/pubs2009/2009325.pdf

Thank you for your assistance with your LEA's Financial Reporting requirements. USOE - School Finance is ready to assist to the extent we have resources to do so.

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- Sean B. Thomas
- Audit & Finance Specialist
- School Finance
- Utah State Office of Education
- 250 East 500 South
- PO BOX 144200
- Salt Lake City, UT 84114
- Phone 801.538.7802
- Fax 801.917.5285
- Mobile 801.403.4841
- sean.thomas@schools.utah.gov von.hortin@schools.utah.gov

- Von Hortin
- Audit & Finance Specialist
- School Finance
- **Utah State Office of Education**
- 250 East 500 South
- PO BOX 144200
- Salt Lake City, UT 84114
- Phone 801.538.7670
- Fax 801.917.5285
- Mobile 801.520.6859
- <u>www.schools.utah.gov/finance</u> <u>www.schools.utah.gov/finance</u>